Who We Are

Coal to the world, growth to the nation

About RBCT

Richards Bay Coal Terminal (Proprietary) Limited ("RBCT") is one of the leading coal export terminals in the world. RBCT was established in 1976 with an original capacity of 12 million tons per annum, ("Mt/a") and has expanded it has grown into an advanced 24-hour operation with a design capacity of 91 Mt/a. The Terminal provides South Africa's Coal Exporting Parties (CEPs) with a world class logistics service that facilitates the export of coal.

RBCT is positioned at one of the world's deep sea ports and handles large volumes of coal and vessels. The 276 hectare site currently boasts a quay that is 2.2 kilometres long, 6 Berths and 4 Shiploaders, with a stockyard capacity of 8.2 Mt.



Mines

Coal Received from



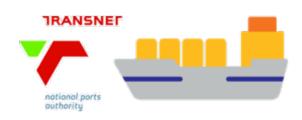
TRANSNET FREIGHT RAIL

Rail Coal to RBCT
Service Level Agreement
Transnet Value Coordination Committee
Monthly Channel Oversight Meetings
Channel Logistics Team Meetings



RBCT

Offload Manage Stockpiles Load Vessels



TRANSNET NATIONAL PORTS AUTHORITY

Berthing of Vessels Service Level Agreement Daily Interface between Port Control and Planning Monthly TNPA Interface Meetings

Terminal Operational Performance Standards

RBCT shares a strong co-operative relationship with South Africa's national utility, Transnet, which provides the railway services linking the coal mines to the port and the shipping coordination of more than 900 vessels per annum.

All RBCT's operational and administrative functions are conducted in Richards Bay.

Export Destination per Continent

Asia
86
.4
%
Europe
4
%
Africa
5
.3
%
Middle East
4

.3

%

History



1971

Richards Bay was identified as the ideal port location following feasibility studies, due to its natural lagoon and proximity to coal mines and related infrastructure.

- 1972

Transvaal Coal Owners Association ("TCOA") was awarded the contract with the Japanese steel mills for 27Mt of coal over a period of 10 years.



1976

The Port of Richards Bay officially opened on 1 April 1976.

Richards Bay Coal Terminal begins exports with Phase 1 at a capacity of 12Mt/a.

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1977

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- Aði5m)obpAinfitanftedture circles Ph 1 and 2.



1981

RBCT capacity increases from 12Mt/a to 24Mt/a.

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- 1984

Phase 3 Expansion completed: RBCT further expands exporting capacity to 44Mt/a.

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- **buYaedtMaahoutes** on Phases 1 and 2, 4 Yard Machines on
- Phabedamadeppleaddition of Shiploader 3 ("SL3").

- 1991

Phase 3 Upgrade: export capacity increased to 53Mt/a.

- **QeKbindadadapedays**ionsionsioned.

1995

Capacity enhancements exercise increase exporting capacity to 63Mt/a.

- 1999

Brownfields expansion increases exporting capacity to 72Mt/a.

- 2000

RBCT exports 1 billionth tons of coal - November 2000.



2006

Phase 5 Expansion commences in September 2006, taking terminal capacity to 91Mt/a.

- 2008

As of 1 January 2008, official design capacity of the Terminal increases to 76Mt/a.

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- 2010

Phase 5 Upgrade

Design capacity of the Terminal increases to 91 Mt/a as of 1 May 2010.

Vision, Mission and Values

Our Vision

Moving coal passionately through a world class Port Terminal.

Our Mission

Moving coal in a safe, cost effective and efficient manner safeguarding the environment and stakeholders.

Our Core Values

We will not engage in any unsafe activity.

We treat each other with respect and dignity.

We care for the well being of employees.

We work to the best of our ability.

We are innovative and pro-active.

We care for the environment .

Our Slogan

"Coal to the world, growth to the nation".

RBCT Board of Directors

Executive Directors AJ Waller (CEO) TC Mbuyazi (GM Finance) Chairman N Damasane (Ms) **Non-Executive Directors** ND Baloyi V Bayoglu BD Dalton JM Damons MJ Houston TL Myburgh IA Swanepoel MS Teke **Independent Non-Executive Directors** NG Langa (Ms)

Alternate Directors

RSE Alberts

DR Gain

AH Gillespie

NSH Hassan

KR Knoop

JHJ Schoeman

MJ Shaw

MR Walker

Coal Parties

Exporting



Seriti Power (Pty) Ltd



Thungela Operations (Pty) Ltd



Sasol Mining (Pty) Ltd



ARM Coal (Pty) Ltd



Kangra Coal (Pty) Ltd

Mbokodo (Commercial User)



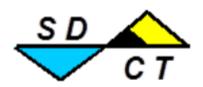
Exxaro Coal Central (Pty) Ltd

GLENCORE

Glencore Operations SA (Pty) Ltd



Optimum Coal Terminal (Pty) Ltd



South Dunes Coal Terminal Company SOC Ltd

Junior Miners (Quattro)



Black Royalty Minerals (Pty) Ltd



Tumelo Coal Mines (Pty) Ltd



South African Coal Mine Holdings Ltd



Umcebo Mining (Pty) Ltd

RBCT EXCO Members