

Who We Are – 15 Jun 2022

Who We Are

Richards Bay Coal Terminal (Proprietary) Limited (RBCT) is a world class coal export terminal situated in the Port of Richards Bay.

The terminal was opened in 1976 with an original capacity of 12 million tons per annum (mt/a).

The terminal provides South Africa's Coal Exporting Parties (CEP's) with a world class logistics service that facilitates the export of coal.

Export Destination per Continent

Asia
81

.6
%

Europe
10

.1
%

Africa
7

.8
%

South America

0.

5

%

RBCT is positioned at one of the world's deep sea ports, and handles large ships and large volumes of coal.

The 276 hectare site currently boasts a quay that is 2,2 kilometers long with six berths and four ship loaders, with a stockyard capacity of 8,2 million tons (mt).

RBCT shares a strong co-operative relationship with South Africa's national utility, Transnet, which provides the railway services linking the coal mines to the port, and the shipping coordination of more than 900 ships per annum.

All RBCT's operations and administrative functions are conducted in Richards Bay.

Vision, Mission & Values

Our Vision

Moving coal passionately through a world class Port Terminal.

Our Mission

Moving coal in a safe, cost effective and efficient manner safeguarding the environment and stakeholders.

Our Core Values

We will not engage in any unsafe activity

We treat each other with respect and dignity

We care for the wellbeing of employees

We work to the best of our ability

We are innovative and pro-active

We care for the environment

Our Slogan

“Coal to the world, growth to the nation”

Our History

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1971

Richards Bay identified as ideal port location following feasibility studies, due to its natural lagoon and proximity to coal mines and related infrastructure.

- **1972**

Transvaal Coal Owners Association awarded contract with Japanese steel mills for 27 Mt of coal over 10 years

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1976

Port of Richards Bay officially opened on 1 April.

Richards Bay Coal Terminal begins exports with Phase 1 at a capacity of 12 million tons per annum (Mt/a).

- TCOA had an agreement to supply 27 million tons of coal over 10 years to Japanese steel industry
- On reclaimed land, the port had a depth of 1.5 – 2m; after dredging the channel , depth increased to 22m
- Size of RBCT: 276ha
- Ships allowed to load to 17.5m
- On the yard: Tippler 1, SR 1, SR 2, berm wall, random

tippler (1 truck only) and Ingo 1 Sampling Tower

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1977

- Capacity 12mt/a
- Trains arrived in batches of 78 trucks
- 2 x Shiploaders (SL 1 & SL 2)
- 2 x Tandem Tipplers (TT1 & TT2)
- Foundations laid for Phase 2 machines (SR3 & SR4)
- Can handle Capesizes (Beam of Capesize tolerance 47.5m) LOA unlimited
- Rail loop infrastructure circles Ph 1 & 2

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1981

RBCT capacity doubles from 12M/ta tons to 24 Mt/a

- Ground work for Phase 3 started
- Phase 1 & 2 runs East to West
- Phase 3 & 4 will run North to South
- Construction of New Mouth and tidal gate, redirection of river
- Stacker 5 commissioned
- Yard Machines SR 1 & 2, Stacker 5, and SR 3 & 4
- 2 x Tandem Tipplers (1 & 2) and 1 x Random Tippler
- 2 x Shiploaders (1 & 2)
- Groundwork for new rail loop has begun
- 200mm layer of coal used as carpet coal (spillage coal used)

▪ **1984**

Phase III Expansion completed: RBCT further expands

exporting capacity to 44 Mt/a

- Part of Phase 3 commissioned
- Rail loop changed from encircling Phase 1 & 2 to current layout
- 5 Yard Machines on Phase 1 & 2 and 4 Yard Machines on Phase 3
- 3 x Shiploaders (addition of Shiploader 3)
- 4 x Tipplers

• **1991**

Phase III Upgrade: export capacity increased to 53 Mt/a

- Q-line partially commissioned
- Reclaimer 11 Commissioned
- 9 x Yard Machines
- 3 x Shiploaders
- 4 x Tipplers

• **1995**

Capacity enhancements exercise increases exporting capacity to 63 Mt/a

• **1999**

Brownfields expansion increases exporting capacity to 72 Mt/a

- Shiploader 4 commissioned
- Q-line fully commissioned
- Yard machines : 9 x Yard Machines, 4 x Tipplers
- 4 x Shiploaders
- Stockyard capacity – 6.7Mt (Ideal level – 4.5Mt)

• **2000**

RBCT exports its one billionth ton of coal – November

2000

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2006

Phase V Expansion commences in September, taking terminal capacity to 91 million tons per annum

▪ 2008

As of 1 January 2008, official design capacity of the terminal increases to 76 million tons per annum

▪ 2010

Phase V Upgrade

Design capacity of the terminal increases to 91 million tons per annum, as of 1 May 2010

- SR 6 Commissioned
- Tandem Tippler 3 Commissioned
- 10 x Yard Machines; 5 x Tipplers; 4 x Shiploaders
- C460 – bypass conveyor, Esup Dam; Extra rail loop
- J line extended by 300m together with I line
- Stockyard Capacity – 7.8Mt (Ideal level – 5.2Mt), grades / no of stockpiles

RBCT EXCO Members

RBCT Shareholders



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Tumelo Coal Mines (Pty) Ltd

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RBCT Board of Directors

CAPACITY	NAME	ALTERNATE
Chairman	N Damasane (Ms)	None
Independent Non-Executive Directors	MS Teke	None
	NG Langa (Ms)	None

Non-Executive Directors	ND Baloyi	NSH Hassan
	V Bayoglu	AH Gillespie
	B Dalton	MJ Shaw
	JM Damons	KR Knoop
	MJ Fraser	PK Masia
	MJ Houston	RSE Alberts
	T Myburgh	JHJ Schoeman
	IA Swanepoel	MR Walker
Executive Directors	AJ Waller (CEO)	None
	TC Mbuyazi (GM Finance)	None

Transformation

INDUSTRY TRANSFORMATION

Excellent progress is being made in the transformation of the coal mining industry on several fronts, including:

Ownership

Skills Development

Procurement

Employment Equity

Community Enterprise Development

Corporate Social Investment

RBCT is well on its way to meeting the Mining Charter

empowerment ownership criterion of 26% black ownership, set by the Department of Mineral Resources.

In 2004 RBCT started the Quattro process, making an initial capacity of 1 million tons per annum to Junior Miners. This capacity escalated to 4 million tons per annum.

To date, 19 million tons per annum has been allocated to meet the needs of black economic empowered mining entities. These include emerging junior miners who are part of the empowerment processes driven by government, together with RBCT's own B-BBEE shareholding processes.

More than 20% of the South African coal sector is now owned and controlled by B-BBEE parties, with more than 20 B-BBEE deals having been concluded to date, at a value of approximately R19 billion.

A Phase 6 Expansion is also on the cards with potential to increase capacity to 110 MTPA through the main coal line, in partnership with government and Transnet. This would enable more capacity to be allocated to emerging miners, in line with RBCT's commitment to empowerment.

RBCT's corporate culture values diversity and we have various committees and initiatives undertaken to promote diversity in the Terminal.

Diversity is a company-wide strategic project, providing numerous benefits to both RBCT and its customers.

In South Africa, a diverse organisation is more than a necessity – it provides a competitive advantage in the form of a wealth of ideas, skills, experience, knowledge and innovation.

The wonderfully diverse RBCT team strives to appreciate and utilise every individual skill to help the company reach its full potential.

Richards Bay Coal Terminal's operations comply with national and international best practice, as well as relevant Acts and Standards:

- Occupational Health and Safety Act 85 of 1993
- ISO 14001:2015 – Environmental Management System
- ISO45001:2018 Health and Safety Management System
- SANS 3000 Railway Safety Management System

We are:

- Signatory to Energy Efficiency Accord in 2006
- Voluntary Signatory to United Nations Global Compact Agreement and committed to its 10 Principles in the areas of human rights, labour and anti-corruption.

We hold:

Water Use License

Air Emission Licence

Schedule Trade Permit

A Terminal Operators Licence

SANS 3000 Licence

Waste Licence

Richards Bay Coal Terminal has earned the following achievements:

□□□□ 5/5

- The official Launch of the Phase 1 Machine Replacement Project in 2018.
- Record 75 597 134t imported in 2017.
- Record 76 467 543t exported in 2017.
- Winners of the Bulk Logistics Port Terminal Award at the 2018 Global Ports Forum Awards.
- Premium award winners for the third time in a row at the 2018 Zululand Chamber of Commerce and Industry(ZCCI) Business Excellence Award ceremony

- Celebrated our 40th Anniversary of moving coal in April 2016
- Record 8 Million Tons of Coal exported in November 2016
- Launch of New RBCT/SGS Laboratory in June 2016
- Obtained our Water Use Licence(WUL)
- Hosted the 16th Annual Coal Exporting Terminal Operators Association (CETOA) Conference in October 2016